Gary can advocate for fellow homeless individuals and know he has a solid home base.

The relapse was the best thing that happened to me.
Anthony referred himself back into treatment and
became stronger. His advice to others is, lots of prayer,
AA meetings, and support from family and friends.





2011 Annual Report



With a focus on my job, school, and doing my personal program, I don't pay attention to the negative in the neighborhood. What I see is all the people doing positive things. It may not be dramatic. It may be small, but this is what I see.

In many ways James' attitude is exactly in line with "housing first"; accept me the way I am, help me with what I ask for help with, and let me do what I need to do to help myself.





Dear Friends and Supporters,

Over-the-Rhine Community Housing's (OTRCH) purpose is to provide affordable housing so that fewer people experience homelessness. And for those who do experience homelessness, OTRCH is a place people can come to heal and recover. This is the *housing* part of OTRCH. We value each person's life. We work hard at honoring each person's gifts. Our residents participate in and help create an environment that builds community and adds to quality of life. This is the *community* part of OTRCH.

Throughout 2011 staff and residents of OTRCH have lived with huge heavy equipment trucking through our streets, motors shaking our glass windows, and audio back-up signals beeping through

our conversations. Large earthmovers and diggers shook our foundation; dirt and mud covered our cars, windows, buildings and shoes. Blocked roads and re-routed traffic were routine. All of this is due to the \$47 million renovation of Washington Park. This became part of our daily life and our daily experience, some days more frustrating than other days. Eventually it felt normal.

As the sounds of the renovation continue outside my window, I wonder if this is how people experience homelessness. Does the pain and uncertainty eventually become part of your daily experience to the point that you don't really notice it anymore, or become numb to it? Does the lack of dignity become something one accepts as normal? I hope this isn't the case.

Our familiarity with persons dealing with homelessness has shown that while the body may appear to accept the daily struggle of this tragedy, the heart and spirit are stained by the experience. People may hide it and act as if they are moving on but the experience leaves its mark.

As Amy Silver, our staff social worker, puts it, "as hard as it is to get people into affordable housing, it's after people move in that the real work begins." Unlike the dirt on our cars, windows and shoes, the humiliation, fear and trauma of being homeless can't be washed off. It takes a long process of healing that can only begin when the chaos of homelessness is removed by affordable housing. It seems so obvious that meeting a basic human need is the foundation for a life. Still, I find myself surprised to hear residents at the *Jimmy Heath House (JHH)* say without hesitation that the most important aspect of JHH is **housing** – having a place to live in and call home.

The \$47 million park renovation and the hassles associated with it can be tolerable, and on some days even exciting. Homelessness is not. There will soon be a \$167 million renovation of Music Hall. And the School for Creative and Performing Arts was \$72 million. It's tough to get these kinds of dollars for affordable housing.

Investment in affordable housing benefits the economy, the community, and each of us personally. Research shows that children who have housing perform better in school and are healthier. Research also verifies that affordable housing does not decrease property values (in fact, it has either a positive impact or no impact on property values). Affordable housing actually puts money into the local economy as people have more money to spend on everything from groceries to healthcare.

Only when we give the same attention and energy to affordable housing that we give to the "renaissance" of our park and Music Hall, will we come close to ending the pain of homelessness, and move on to the creation of a community. It's hard for me to fully embrace the renovation of Washington Park. I know it will be beautiful. I suspect I will spend days on the civic lawn enjoying sunshine and breezes and community events. But there will always be a nagging part of me that will ask: Why can't we value people and housing with the same level of investment and energy as we do creating a park? I can understand why neighborhood people question whether they will be here to enjoy this park.

We at OTRCH believe in and are demonstrating that affordable housing and market housing are both necessary for a healthy community. Thank you for joining us as we continue to provide housing and build community for 547 people in 2011. We are grateful for your support and continued partnership as we build the *Beloved Community* here in Over-the-Rhine.

Mary Burke-Rivers

Executive Director



If OTRCH was not all about creating community, I would have long since lost interest. In its early days, a good percentage of ReStoc consisted of recovering alcoholics and people directly linked to the Drop Inn Center. A sober life was made possible with the support of friends and neighbors. The need for affordable housing quickly expanded ReStoc from a recovery community into a housing cooperative where tenants made up a significant percentage of the board. Folks living in ReStoc apartments could now have real influence on issues such as rent, safety, pet policy and apartment location. Our units were very seldom trashed, revealing an obvious respect for what we were all about.

As OTRCH continues to grow and fewer people are familiar with its history, it becomes more difficult to maintain and foster a community spirit. However, the board of directors has formulated a committee to do just that. OTRCH has initiated block clubs, grill outs, and all tenants are invited to the Christmas party. The issue of survival seems to dominate the consciousness of most of our people as the economy continues at a snail's pace with little time left to focus on the Community.

A strong community, like a strong church, is all about the people and not the buildings. If fostering community is up your alley, give us a call.381-1171. We are always open to new ideas.

> Roger G. Auer **Board President**

Hogen & anen

OTRCH Main Office Staff

Mary Burke Rivers. Executive Director

Andy Hutzel, Director of Housing Services

Ken Weartz. Finance Director

Tanya Murphy, Director of Property Management

Roland Kreager, Development Director

Brittany Skelton. Office Administrator/ Volunteer Coordinator

Jill Stein. Shelter Plus Care Administrator

Ty Black, Accountant

Wanda Fisher, Recovery Hotel & buddy's place Building Manager

Christine Wooten, Recovery Hotel Case Manager Crescenda Parson, Property Manager

DaKenya Gunn, Compliance Specialist

Amy Silver, Case Manager

Alisha Woods, Leasing Manager Thea Munchel, Project Manager

Carol Strayhorn, Front Desk Manager

Terry Nunn, Maintenance Supervisor

Bobby Taylor, Maintenance

Carl Combs, Maintenance

Jason Gudorf, Maintenance

Paul Sweet, Maintenance

Maurice Wagoner, Maintenance

Harper Andrews, Groundskeeper

Jimmy Heath **House Staff**

David Elkins, Program Coordinator

Joe Wynn, Desk Staff

Vince Matthews, Desk Staff

Steve Blue, Desk Staff

Robert Bowman. Desk Staff

Taynnia Jones, Desk staff

Andy McGrath, Desk Staff

Board of Directors

Roger Auer Board President

Georgia Keith Board Vice President

> Jonathan Diskin Board Treasurer

Bonnie Neumeier Board Secretary

Ken Bordwell

Valerie Dowell

Nick DiNardo

Fr. Greg Friedman

Fanni Johnson

Sharon Jones

Bob Pickford

Sandy Ivery

Robin Payne

Awards and Recognition in 2011

In 2011 Over-the-Rhine Community Housing's **Andy Hutzel** and OTRCH property management staff received recognition for their work and dedication.

Andy Hutzel received the buddy gray lifetime achievement award from the Greater Cincinnati Coalition for the Homeless at their Annual Dinner in December. This award, given in honor of buddy gray, is reserved for an individual who has dedicated his or her life to social justice for the betterment of all of our lives.

"Still, with all his administrative responsibilities Andy remains close to the residents of Drop Inn Center and now the Jimmy Heath House. People trust Andy. He is approachable and a good listener. Everyone calls on Andy when they need help. Andy's heart is big. His sense of purpose is admirable. His ability to get things done is calculated. He knows it's not magic; it's hard work one step at a time. We all owe Andy our gratitude for being that person, often working behind the scenes, pushing us all forward. We are blessed with the life of Andy. He's made us all proud, I know buddy is giving him a bear hug for hanging in there through a tough long haul. Thank you Andy."

Bonnie Neumeier, nominating Andy





Bonnie Neumeier, Crescenda Parson, Marianne Lawrence, and DaKenya Gunn, received Outstanding Community Development Corporation Staff awards from the Community Development Corporation Association of Greater Cincinnati and Northern Kentucky at their annual lunch in June.

The Jimmy Heath House won the Perseverance Award from the Ohio state office of the Corporation for Supportive Housing at their annual partners lunch in June.

Sally Luken of CSH, Ohio on left, and Katrina Van Valkenburgh of CSH, Central Region on right, present the award to Andy Hutzel of OTR Community Housing



Ongoing Housing Development Projects



City Home:

In 2008 OTRCH partnered with Eber Development to develop Pleasant Street. With Schickel Design as the project architect and 3CDC as the funding source. OTRCH and Eber embarked on the development of City Home. Envisioned as a mixed-income development, OTRCH/Eber began a three-phased development which has created twelve, single-family townhomes and six condominium units on Pleasant Street, along with four condominium units on the corner of 14th and Race. While the project has been successful in terms of sales - of the 22 units created, only two condominium units remain on the market - we were able to finance only 2 of the 22 units as affordable. However, proceeds from City Home have been invested into our affordable housing inventory. We are proud that with the support of our partners the project did contribute to the affordable housing market. Construction on this project ended in the spring of 2012.

North Rhine Heights:

This project consists of 65 affordable rental units north of Liberty Street. The project is a partnership with the Model Group, with OTRCH contributing four buildings, and is currently under construction. Units will begin to become available throughout the summer of 2012, and all units will be completed by the end of the 2012 year. Twelve units will be LEED certified. Financing for North Rhine Heights includes low-income housing tax credits and federal historic tax credits. Located around Historic Rothenberg School, North Rhine Heights will contribute to the health and vitality of the East McMicken/East Clifton area of OTR.







1522-1524 Elm Street **OTRCH Partners with Habitat for Humanity**

Named as the United States Green Building Council's 2011 Legacy Project, 1522-1524 Elm Street demonstrates that green building and historic building standards can be affordable. Each home is LEEDcertified, providing an affordable, energy-efficient home for two Habitat partner families. Over-the-Rhine Community Housing secured a Lead Abatement Grant from the City of Cincinnati for the project.

The homes were dedicated by Habitat for Humanity on January 11, 2012 in a ceremony that included all the project partners and the new home owners.

New Development Projects

Anna Louise Inn:

In 2010 OTRCH entered into a partnership with Cincinnati Union Bethel and The Model Group to renovate the Anna Louise Inn (ALI) and preserve this Cincinnati treasure so that it may continue to serve low income women. ALI has provided housing for women for over 100 years.



The project will provide a total of 85 renovated units. Each unit will be modernized to include a bathroom and kitchen. The project was identified in the City's Homeless to Homes Plan as a building that should be renovated to provide permanent supportive housing for single women. Construction on the project was scheduled to begin in the summer of 2011. However, progress on the project was halted by a lawsuit filed by Western Southern Life Insurance Company. Western Southern claims that zoning for the renovation project was not properly approved.

On May 4, 2012 Judge Norbert Nadel ruled against Cincinnati Union Bethel's position. In response to this ruling, CUB said, "The ruling means that the renovation of the Anna Louise Inn will be delayed, not abandoned. We disagree with the decision, but we will deal with it. It remands the renovation back through the City's zoning process. Basically, we must go through the zoning process again... Our funders have been very supportive through this process, and they are fully aware of the details of the court case, so we have every confidence that they will remain supportive... We feel confident that justice will ultimately prevail. We will renovate Anna Louise Inn for our women, who deserve to stay in their home. We believe the Anna Louise Inn has the right to provide safe and affordable housing for women in the Lytle Park District.

1405-07 Republic Street:

Utilizing the plans developed by Miami University Students and CR Architects from a Fall 2009 atelier program, OTRCH has applied for State Historic Tax Credits. We plan to develop this historic building into 15 units of affordable housing, as well as housing for students engaged in the Miami University Residency Program.



Elm Street Senior Apartments:

The redevelopment of 1500-1506 Elm Street into affordable housing is vital to maintaining a diverse, inclusive neighborhood. This project will create 15 units of safe, affordable housing for low-income seniors. While there are many seniors who live in the community, this is the first



project that will specifically address their needs in terms of affordability, accessibility and support services. This is the first exclusively senior project in the community. OTRCH has received approval for funding from HUD and is currently putting together the remaining funding partners. Construction is expected to begin in January 2013.

Avondale Project:

One result of developing our strategic plan in 2010 was to acknowledge that while we are located in Over-the-Rhine, in reality we serve the city of Cincinnati. Given our expertise in affordable



housing development and the deep need for affordable housing throughout the city, we made a conscious decision to pursue a project outside of OTR. This resulted in being approached by the Oracle Design Group (ODG) to participate in a project in Avondale. ODG had been referred to us by Ohio Capital Corporation for Housing – a long time OTRCH partner and friend.

We applied for an allocation of Low Income Housing Tax Credits in 2011. The Ohio Housing Finance Agency received 109 applications that year and only were 33 projects were funded. Our project, although very competitive, was not included. With our partners, the project was restructured and we resubmitted to OHFA for the 2012 allocation.

The project involves both rehab and new construction. We will rehab two beautiful buildings; one, the Commodore is located at 3639 Reading Road, the other, the Ambassador, is located at 722 Gholson Avenue. New construction will occur at 3641 and 3643 Reading Road. The properties all back into each other creating a courtyard and resident parking. All 48 units will be built to LEED and Universal Design standards.

Property Management

The old adage 'slow and steady wins the race' is a good descriptive phrase when discussing the OTR Community Housing Property Management Team. With a small core group of professionals, we have worked hard to keep OTR Community Housing a first-class property management company without sacrificing the integrity mandated by years of committed housing advocates. Providing solid, well-managed housing is a challenge, at best. Using limited financial resources to provide solid, wellmanaged housing to residents with limited income, in a neighborhood struggling with substantial transition would prove to be impossible for any other crew. Thus comes into play, "Slow and steady wins the race." As we continue to move forward, maybe not at the speed of light or even the expected pace of others, we represent all that is good and solid and genuine in the daily business of property management...a task that we undertake with pride!

In 2011, some of our proud accomplishments include:

- A year-long average occupancy percentage of 94%. This means our housing was up, running and occupied by someone 94% of the time - WOW!
- Number of repair orders completed during 2011 was 2,070. This means our maintenance staff averaged the completion of 39.8 work orders per week!
- We added 128 Findlay Street (Carl Apartments) to our management portfolio. Although OTRCH has owned Carl Apartments for years, until 2011, we had not provided management services because we were not certified in HUD project-based management. We have now added this competency, which means our staff will be completely well-rounded in their skill set! The 16 families we have promised to serve at Carl Apartments welcomed us with open arms. We look forward to working with them!



Overview of OTRCH Supportive Housing

Over-the-Rhine Community Housing is in partnership with the Department of Housing and Urban Development, City of Cincinnati, Ohio Department of Development, and Strategies to End Homelessness to provide quality supportive housing programs to formerly homeless individuals.

In 2011, OTRCH operated seven supportive housing programs, with 163 housing units, to serve homeless individuals and families. Our supportive housing programs include different types of services including transitional and permanent housing, traditional recovery-oriented, and housing first models. All units have varying levels of intensity of services. Over the course of the year we housed 197 formerly homeless men and women. 90% of these residents stayed at least 6 months. 95% of the residents who exited the

program achieved a stable income and half of those who exited had steady employment income.

OTRCH has steadily expanded the number of supportive housing for the homeless programs thanks to our partners

and commitment from our Board. We are proud to be part of the Cincinnati community's solution to homelessness, as well as an important participant in making OTR a vibrant, diverse, mixed-income community.



Jimmy Heath House Completes Successful First Year

"Without the Jimmy Heath House the residents they serve would continue to cycle through the criminal justice and social service systems which has a negative impact on the individual and the community. The Jimmy Heath House meets their clients where they are and provides the opportunity to have a safe place to live as they move closer to a life of sobriety." - Sgt. Steve Saunders, Cincinnati Police Department

The Jimmy Heath House celebrated its first anniversary in December 2011. After only one year key indicators suggest it is an extremely valuable community asset. In the first year, the Jimmy Heath House:

- Was a good neighbor in Over-the-Rhine. Tenants helped clean up around the building and kept the area clean and safe for other tenants, guests, and neighbors. The JHH Good Neighbor Committee is pleased with the project.
- Has not slowed nearby development. Market rate housing continues to develop down the street from the project. The project contributes to a positive, mixed-income community.
- Reduced crime in the community. Residents were involved in fewer incidents with the police since coming to the Jimmy Heath House.
- Reduced the cost of tenant health care. Jimmy Heath House tenants utilized primary medical services, not area emergency rooms, to monitor and address their chronic medical conditions. This may result in great savings to the public health system.
- Stabilized lives. 22 of the first 25 tenants remain in housing.
 Two tenants passed away this year after spending many difficult years on the streets with chronic health conditions.

- Reduced alcohol use. After 6 months of residency, the average number of days using alcohol in the past 30 days was reduced by 64%, and the average number of days on which residents used alcohol to intoxication (5 or more drinks in one sitting) in past 30 days was reduced 44%.
- Increased service coordination. The project has strong
 partners who have done a great job coordinating housing and
 services for the participants. Some of those partners are
 Greater Cincinnati Behavioral Health Services, Alcoholism
 Council of Cincinnati, Over-the-Rhine Community Housing,
 Health Foundation of Greater Cincinnati, SARDI of Wright State
 University, Cincinnati Health Network, City of Cincinnati Health
 Department, and the Hamilton County Continuum of Care for
 the Homeless.
- Became a recognized model. The project produced very positive results, received recognition from around the state, and was also presented at a national conference in New Orleans.

Tenant Stories



Gary's Story

Gary described using the church bells to wake himself up on time and to be at appointments or at kitchens that were serving. Now, he has his own alarm clock, and can cook for himself whatever he chooses whenever he chooses, rather than having to eat whatever the shelter or kitchen provided at the time. Though he has been on the streets for a long time. Gary was not always happy with the company he kept. Having an apartment has meant that he has the freedom to associate with people of his liking and to avoid people who he is not comfortable with. He can sleep without fear of robbery or assault, which were constant concerns on the street. He no longer feels like he has to drink himself into unconsciousness in order to rest.

Gary has always been active with the homeless coalition, the homeless congress, and working with churches to address the needs of homeless individuals. But, often felt like his passion for this type of work interfered with his own access to housing. Now, he can advocate for fellow homeless individuals, and know he has a solid home base. Hygiene and health care are also other benefits of housing which Gary acknowledges. He does not miss standing in line at the shower house and has had an opportunity to address healthcare needs for the first time in vears.

James' Story

James has been homeless in Cincinnati a long time. His homelessness began when he was forced to take on a payee for his mental health disability. He had been paying his rent and managing his money without incident for some years before he was coerced into taking on the payee. After complaining that his payee was not managing his money correctly, James decided to stop his SSI payments because he didn't have any personal income anyway. He wants to know what is expected of him, and he wants you to understand that he will either accept or reject services based on his ability to meet criteria. If he does not feel he can live with the constraints of the program, he's not interested. James does any odd work he can get his hands on. He pulls his own weight, not looking for a handout. He collects

cans, moves furniture, and works around the house. He offers what he has in exchange for what he needs, and is successful in his approach.

For a long time James felt resigned to living on the street and felt that many programs were willing to help him on their terms but not his. James is not a demanding tenant but he wants to be treated as an equal and to feel like issues can be put on the table and discussed openly. He believes we are in it together. Service providers and tenants/clients need to listen to each other. In many ways James' attitudes are exactly in line with housing first; accept me the way I am, help me with what I ask for help with, and let me do w hat I need to do to help myself.

Anthony

Anthony came to Cincinnati to live with his brother in 1987 at the age of 18. Unfortunately, he found alcohol before he settled into his new home and it became a significant part of his daily life not too long after. Anthony is a jack of all trades, having been, among other things, a roofer, machine shop worker, and tree trimmer. The problem was that he moved from job to job due to his alcohol abuse. It came to a point where he had to drink both before work and at lunchtime during work in order to "maintain" and control his trembling. There came a point when he couldn't work any more and alcohol took over everything.

Anthony soon took the streets and settled under a bridge near the Greyhound Station. He more than settled in, for it wasn't until 5 years later that he escaped that location and this way of life. "I didn't know what normal was anymore. Reality was an illusion," he said. He found himself in critical care in February 2008 and a real feeling that his life was in jeopardy. Thanks to the folks at University Hospital and the Center for Respite Care, he was given another chance. Anthony knew that treatment was a life or death

decision for him. He made it through CCAT Houses' program one time, but relapsed a short time after. "The relapse was the best thing that happened to me." Anthony referred himself back into treatment and became stronger, more educated, and more committed in his second stay at the CCAT House. It has been almost three years since Anthony had his last drink. His advice to others is "lots of prayer, AA meetings, and support from family and friends.

The youngest of six, Anthony is fortunate to have support from his siblings and parents. In fact, his parents just drove up from Louisville a couple weeks ago to visit him at his home at the Recovery Hotel. Anthony is a very motivated individual who also likes challenges. He has been working steadily at the same job for two years, only missing two days of work in those two years. He would like to go to trade school, get his drivers license and do skilled machine shop work again in the future. There should be little doubt that Anthony will achieve his goals.



Children's Creative Corner

Children's Creative Corner (CCC) welcomed Nina Baker as our new Coordinator in October 2011! Nina comes to CCC with both experience in art education and years in the elementary classroom. Nina's compassion and commitment to our CCC kids has been clear from day one, and the classroom has been thriving! In addition to engaging art projects, there is always homework being done, games being played, and outside fun as often as possible.

As we look forward to the summer months CCC, prepares to celebrate its 5th birthday as a project of Over-the-Rhine Community Housing. CCC continues to provide opportunity and empowerment to children in our neighborhood. Youth are offered the chance to acquire both technical art and life skills. We focus attention on fostering community, and encourage use of creativity as means for positive social change. CCC serves 10-25 kids every Tuesday and Thursday evening. With the help of dedicated volunteers from **Miami University**, **Xavier University** and the Cincinnati community, we strive to provide our kids with the access to healthy relationships and quality attention.

CCC has an exciting summer on the horizon. In a partnership with Prairie, an art gallery and studio in Northside, CCC will participate in a project called Fotofocus: Project Obscura. Kids will have the chance to explore their creativity through the unique lens of an optical device that they will take part in creating. Stay tuned! In addition, some of our CCC kids will get to go to sleep-away summer camp, and some will participate in the **Cincinnati Soap Box Derby**.

Follow us out at otrcreativecorner.org, the kids' photography is updated often! Interested in supporting CCC? We welcome contributions of art supplies, especially paper and paint, and are also in need of cleaning supplies, books and board games.

We do our best at CCC to hook our kids into opportunities and experiences that they would not otherwise have access too.





A Tale of Determination and Perseverance on East Clifton

We all know that being the baby of the family can be tough, especially when the age requirement for Children's Creative Corner is 4 years old and you are only 3 years and 9 months! Zari's three older siblings got to go to Children's Creative Corner years before she did. Zari tagged along with her siblings one night, desperately wanting to join in the fun, but she was reminded at the door that she wasn't quite old enough to participate yet. We quickly learned that Zari would be turning 4 on May 31st. The countdown began! Zari understood the rules, but would walk over with her family from time to time checking in on her status at the door. "Not May 31st yet Zari! You are getting so close though. Keep it up!" As it happened, May 31st fell on Tuesday in 2011 and what a Tuesday it was. Bounding through the door with the enthusiasm of a brand new 4-year old, Zari was joy personified.

Children's Creative Corner highly values our neighborhood kids and aims to be a reliable place for them to fully be who they are. We suspect that is why they keep coming back. Almost anything goes at Children's Creative Corner; homework help, board games, finger paints, water balloons. We celebrate our kids and want to continue to provide a space where community is built and every 4-year old feels ready to come on in!





Volunteer Program

Every week dozens of altruistic individuals with varied backgrounds and life experiences are drawn from near and far to Over-the-Rhine Community Housing's offices, buildings, pocket parks and vacant lots. Each individual comes to OTRCH with a common purpose, to volunteer. It isn't glitz or glamour that compels high school students from around the Tri-State to wake up bright and early on Saturday mornings in order to participate in our Saturday Morning Volunteer Program with a 9:00 start time, or fame and fortune that attracts university students from as far away as New Hampshire to journey hundreds of miles to spend their spring break volunteering in Overthe-Rhine – it's something greater.



It's the greater purpose that inspires our board members, event committees, task force members, residents, and interns to give their

time. It's the greater purpose that brings the groups that prepare, serve and share meals with residents at the Jimmy Heath House and the kind and patient volunteers who create art with the younger generation at Children's Creative Corner each week. Over-the-Rhine Community Housing and the Over-the-Rhine community are enriched when our volunteers spend their time and energy with us because they believe in our mission of building and sustaining a diverse, inclusive community that values and benefits lowincome residents.

No matter the channel through which volunteers give their time, energy and expertise, by getting involved each individual becomes a part of Over-the-Rhine, our beloved community. As weeks pass and months go by the invaluable contributions of our volunteers add up. Every year over 1.000 individuals cumulatively give over 3.000 hours of labor and love, adding harmony to the neighborhood and people of Over-the-Rhine. Author Edith Wharton wrote in her poem Vesalius in Zante, "There are two ways of spreading light – to be a candle or the mirror that reflects it." Our volunteers are both; candles spreading light while working within the Over-the-Rhine community, and mirrors reflecting that light each time they share stories of their volunteer experiences with friends, family, neighbors and colleagues.

As our organization continues to grow, so do opportunities to get involved. If you are interested in becoming a part of the Over-the-Rhine community, please contact our Volunteer Coordinator, Brittany Skelton, 513-381-1171, x112 to inquire about opportunities. We welcome individuals and groups to get involved!

Aiken High School Archbishop Moeller High School Bethel-Tate High School Challenge Cincinnati Hills Christian Academy Elder High School Gamble Montessori Goodwill GoodGuides Greater Cincinnati Coalition for the Homeless Habitat for Humanity

Jesuit Spiritual Center

at Milford

Keene State University Keep Cincinnati Beautiful Lakota West High School Marjorie Book Continuing Education Mayerson High School Service Learning Program Mother of Mercy High School Mount Notre Dame High School Miami University Miami University Center for Community Engagement Miami University LYLAS The Mission Continues

Peaslee Neighborhood Center Purcell Marion High School Roger Bacon High School Saint Xavier High School St. Henry St. Peter and Paul Church St. Vincent de Paul Starfire T.A.C.K.L.E. U*Give University of Iowa University of Colorado - Boulder University of Cincinnati Center for Community Engagement

University of Cincinnati Racial Awareness Program University of Cincinnati Sociology University of Cincinnati **Urban Planning Ursuline Academy Xavier University** Xavier University ConnExions I & II Xavier University Students Taking Active Roles (S.T.A.R.) YouthWorks

Celebrating Our **Beloved Community 2011**

On Thursday, October 13th, Over-the-Rhine Community Housing hosted its 5th annual Fall Benefit. "Celebrating our Beloved Community," at the Music Hall Ballroom. The program featured original poetry created by local poets, in collaboration with the OTR community.

The four poets, Mike Henson, Dick Hague, Pauletta Hansel, and Desirae Hosley, performed pieces of poetry using the words of neighborhood residents. The poetry performance was a dynamic expression of all we value in OTR.

The OTR Marianists received our Partner in Building The Beloved Community Award for their many years of work with OTR residents. The conference room of the OTRCH office building was named the "OTR Marianist Room" in their honor.



Dick Hague, Mike Henson, Desirae Hosley, and Paulette Hansel.



Brother Mike Murphy (left) and Brother Mitch Schweikert accept the Partner in Building Our Beloved Community Award

Celebrating Our Beloved Community 2012 Fundraiser

Planning is underway for our annual fundraiser, Celebrating Our Beloved Community, which will be held in October at Cincinnati Music Hall. This year's event will feature **story telling** and the richness of the community as shared in oral histories.

Please come and share in this unique experience and enjoy good food all while supporting our affordable housing efforts! Watch our website, newsletter or Facebook page for the event date and more details!



2011 Finances

2011 REVENUE

 Rental Income
 \$788,594.90

 Gifts
 \$177,993.00

 Grants-Development
 \$897,382.08

 Grants-Shelter Plus Care
 \$406,829.00

 Fees Earned
 \$660,530.79

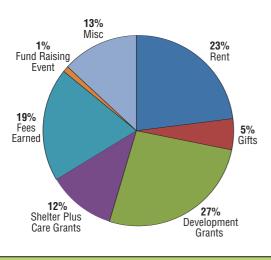
 Fund Raising Event
 \$25,945.00

 Misc.*
 \$459,887.93

Total Revenue: \$3,417,152.70

*Note: Miscellaneous income includes federal HOME loans on Jimmy Heath House and Nannie Hinkston House that are forgiven over time as long as the projects comply with federal regulations.

In 2011 a large developer fee was received for North Rhine Heights which was then invested back into the project. The income was recorded on the income statement and the investment reflected on the balance sheet showing a larger net operating income than we actually experienced.



2011 EXPENSES

 Property Management
 \$1,549,161.05

 Housing Development
 \$122,718.68

 Development Project Cost
 \$67,909.95

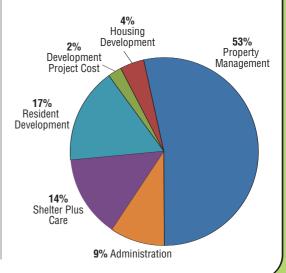
 Resident Development
 \$482,887.77

 Shelter Plus Care
 \$411,498.11

 Administration & General
 \$272,908.23

 Total Expanses
 \$2,007,083,70

Total Expenses: \$2,907,083.79



Support OTRCH Financially

- · Make a one-time gift
 - Send a check: 114 W. 14th Street, Cincinnati, OH 45202
 - Make an online gift using the OTRCH website, www.otrch.org
- Become a regular (monthly) donor, using the OTRCH website
- Include OTRCH in your estate planning (e.g. charitable gift annuities, bequests)

Development and Fundraising at OTRCH

In 2011 the board and staff of OTRCH developed a plan to devote time and resources to enhance the organization's fund development. The plan recognized that this effort must focus on fundraising and communications, and that a development director would be needed. In February 2012, Roland Kreager began work as OTRCH's Development Director.

Early steps in this work will focus in two areas:

- Purchase and installation of new donor software, including moving all existing donor information into the new software;
- Implement the 10-member Development Task Force which will assess the current assets and challenges related to OTRCH fundraising, and which will develop a short and long-term development plan.

thank you We are grateful to the following individual and organizations that provided major support to OTRCH in 2011:

We are grateful to the following individuals

Organizations & . Businesses

3CDC

Archdiocese of Cincinnati

Artswave

ASAP Critter Ridder

Beckman Weil Shepardson

Bel-Aire Corporation

Bike and Build

Busch Brothers Elevator Company

C-Forward

Catholic Health Partners

Church of the Redeemer

Cincinnati Central Credit Union

Cincy Tool Rental

City of Cincinnati

Community Development Corporation Association of Greater Cincinnati and Northern Kentucky

Creative Housing Resources

Dominican Sisters of Hope

Elder High School

Episcopal Society of Christ Church

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Fifth Third Bank

First Financial Bank

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Fuel Cincinnati

Health Foundation of Greater Cincinnati

HGC

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Strategies to End Homelessness

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Ashton Stotts

Gerald and Therese Stricker

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James and Kathryn Watson Ken and Elizabeth Weartz

Alice Weston

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Shaun Wilkins William Woods

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David and Shirley Younkin



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our mission

Over-the-Rhine Community Housing is a non-profit organization that works to build and sustain a diverse neighborhood that values and benefits low-income residents.

We focus on developing and managing resident-centered, affordable housing in an effort to promote inclusive community.

our vision

Over-the-Rhine Community Housing (OTRCH) envisions a future in which:

- Affordable housing is a basic right, available to all.
- Over-the-Rhine residents, and especially renters, have a true voice in shaping public policy.
- Over-the-Rhine is a truly mixed-income community where the most vulnerable residents are not displaced by development, but find a supportive place to grow and flourish.
- OTRCH plays a leading role in a collaborative and inclusive planning process in which low-income housing development and maintenance is widely shared among non-profits, for-profits and government organizations.
- The Over-the-Rhine neighborhood is economically, racially, and socially diverse, with a sustainable mix of good quality low-income housing side-by-side with market rate housing.
- People of all income levels can meet their needs in Over-the-Rhine through neighborhood-serving businesses, quality schools and public parks and recreation.
- The benefits of increasing property values are shared among all residents of Over-the-Rhine.
- Eco-friendly design and building practices make Overthe-Rhine a model for the region.